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## EVALUATION OF THE IT OUTSOURCING PERFORMANCE IN THE DEVELOPMENT OF BIGDATA SYSTEMS

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## ABSTRACT

The article considers the issue of outsourcing development in the field of information technologies. The work is devoted to the construction of a model that allows optimizing the organizational structure of the BigData information network and carrying out a comparative analysis of the effectiveness of its implementation in the format of IT outsourcing. In the process of research, the theoretical bases of outsourcing are analyzed and factors influencing the choice of the system implementation variant are generalized. In the critical review, a hypothetical assumption is made that the degree of IT outsourcing implementation effectiveness is inversely related to the degree of change in the characteristics of uncertainty, the frequency of queries and specificity. The study made it possible to characterize a set of indicators for evaluating the efficiency of outsourcing the BigData information system. The development model can be used to optimize the server complex of the network in order to reduce the number of cluster computing capacities involved during variable load. The criteria of the expediency of outsourcing application in practical activity of the companies are determined.

Keywords: Bigdata, IT Outsourcing, Information Uncertainty, Information Network Development

## **1. INTRODUCTION**

In the ever increasing complexity of industrial complexes, there is a need to develop information systems, the internal processes of which are aimed at real-time processing and analyzing of large amounts of data [1]. Increasing the speed of making managerial decisions requires an operative response to changing external factors, which leads to stricter requirements for the accuracy and frequency of updating incoming information [2]. All this allows talking about the formation of BigData universal technological concept.

In most cases, BigData consists of unstructured data that not only differs in volumes, but also requires special approaches to storage and processing. The above factors, together with the fragmentation and low structuredness of the incoming data, lead to an almost exponential growth of environmental and decision-making uncertainty [3-4]. One way to level out the impact of the emerging uncertainty is to find tools for the effective use of computing power with the reduction of the time spent on solving information processing problems.

The problem of the lack of computing resources is observed in many areas and can exist

due to various reasons. In any case, the focus of attention is directed to the development of the optimal organizational structure of the BigData information system (designing) with the choice of one of two acceptable options for deployment – the implementation of the cluster on its own or transferring it to IT outsourcing. That is why the main goal of the research was the development of a methodical tool for comparative cost evaluation in the design and optimization of such systems through IT outsourcing of data processing services.

## 2. LITERATURE REVIEW

## 2.1. Provisions on IT Outsourcing

Companies feel the importance of large data for the implementation of their strategy. Success is largely based on the effective management of information systems. One of the methods that increases productivity and reduces costs in many cases is the implementation of an outsourcing model. In the period of active development of technology, it becomes not obvious that only large companies are able to independently maintain their own information system in a proper condition. This is due to the significant costs of maintaining the

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Different outsourcing-based development directions of enterprises found wide coverage in publications. At the same time, the theory of outsourcing and the practice of its application need further study. Many researchers of IT outsourcing used in their work the methodology of transaction costs as a basic theoretical basis [6-8]. This is explained by the theory that transaction costs comes from the limited rationality of the subjects. The main unit of analysis in this case is a transaction with uncertainty, frequency and specificity of assets. It becomes possible to further formulate a working hypothesis, which is that the degree of use of IT outsourcing is inversely related to the degree of change of these characteristics. And if the decision on IT outsourcing is based on this provision, then such a decision should be effective.

#### 2.2. The Role Of Big Data In The Implementation Of Business Processes

Big Data is one of the fastest growing areas of information technology. According to statistics, the total amount of data received and stored doubles every 1.2 years [29]. According to the IDC Digital Universe research, the amount of data on the planet will reach 40 zettabytes in the next five years, which means that every person living on Earth will have 5200 GB each by 2020. According to the survey results [30, 31], big data represent a significant value for users who have implemented at least one cluster type information project. The overwhelming majority (92%) of users note that they are satisfied with the business results. In addition, 94% said that active usage of big data completely satisfies their needs. Large companies are more likely to feel the extremely high importance of big data for the implementation of their digital strategy (see Figure 1).



Figure 1: The Importance Of Big Data In Business Processes Depending On The Size Of The Company

Companies realize the importance of big Data for a wide range of strategic corporate purposes, from searching for sources of investment and entering new markets, to improving the quality of customer service and the efficiency of the enterprise as a whole. According to the study, the public sector and suppliers of energy and material resources show high interest in BigData, whereas it turns out that companies from banking and insurance sectors with huge databases have little idea of the necessity of some global changes in data processing. However, this can be explained by the fact that the banking sector has its established system of customer relations that has been functioning for many years and the managers simply do not see the need to change something in it. However, this does not mean that there will not be a need to analyze big data in the near future as this can happen a little later.

Many companies are just starting their first big data implementation projects and face serious problems:

1. Keeping large volumes of information requires special conditions, which is a matter of space and possibilities. Speed is associated not only with the possible deceleration and "slowdown"



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caused by old methods of processing, it is also a matter of interactivity: the faster the process, the greater the return, the more productive the result. Each company has its own Big Data boundary. That is a technological barrier of some sort, showing that usage of traditional universal databases becomes inefficient beyond it. Inefficiency is revealed in the fact that analytical queries are executed by hours, sometimes even days, because the data set is too large to be processed by available means. In real life, this boundary can range from several terabytes to several tens of terabytes or higher. However, not only the volume, but also the reproduction speed and lifetime of data are important (see Figure 2).



Figure 2: The Boundaries Of Traditional BI- And Big Data Technologies Implementation

2. The problem of heterogeneity and unstructuredness arises because of the disparity of sources, formats and quality. In order to combine data and effectively process it, not only the operations to achieve workable form, but also certain analytical tools (information systems) are required.

3. There is the data "size" limit problem. It is difficult to establish, and it is difficult to predict which technologies and how much financial investments will be required for further development. 4. One more trigger point becomes obvious: there is a shortage of professionals who could be entrusted with in-depth analysis, creating reports to solve business problems and, as a result, extracting profits (return on investment) from Big Data.

These are the most obvious problems, presenting significant obstacle for the development of the industry.

Many companies consider information sources and the ways they are used differently (see Figure 3). Sources of big data are usually poorly structured and new types of data are constantly added.



## Figure 3: Sources Of Big Data

Speaking about tools in Big Data approaches, it should be noted that the need to process qualitatively new volumes of structured and unstructured data has shown that traditional approaches to their storage and processing have become ineffective, and, therefore, new technologies are required. Given the scope of the tasks, the business faced not only the task of selecting an adequate tool for analyzing information, but also the task of building an optimal computing infrastructure that would be efficient and not very expensive. All this leads to a more complete definition of Big Data.

## 2.3. Provisions for BigData

In the global economy, data become an important decision-making asset in various operations [9]. As the review has shown, many researchers see large data both as a significant threat to competition and as potential for business <u>15<sup>th</sup> November 2017. Vol.95. No 21</u> © 2005 – ongoing JATIT & LLS

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finding the necessary data assume that it takes a long time to obtain analytical conclusions. Applying flexible approaches allows achieving a faster result. We will carry out a comparative analysis of the cost structure when designing BigData information systems taking such performance parameters as data volumes and queries for their processing. The first step is the methodological justification for the creation of a data center project. We will consider the design model in more detail.

## 3. METHODS

## 3.1. Designing A Cluster Network

To choose the BigData systems IT outsourcing option, we propose to use a fuzzy product model that takes the influence of the enterprise informatization level on the technological and operational process, based on theoretical calculations of Tutova N.V. [27] and Vorobyov A.I. [28]. The level of functioning of each element is estimated as a function of the level of its expenditures. As dependent variables in the model, we take the volume of production, and the total effect of IT outsourcing is calculated as the difference between the cost of own deployment of the system and the costs of transferring functions to outsourcing (cost savings). The proposed approach takes into account the transaction costs of IT outsourcing, which are associated with uncertainty, limited rationality and opportunism.

The theoretical solution of the information system designing (optimizing) problem is based on the reviewing of promising models that justify the expediency and cost-effectiveness of IT outsourcing of BigData systems. It is worth mentioning that service with processor sharing has become the main method of information network Web sites functioning, in fact replacing a classic model with a service in order of receipt. General resources of EPS systems are used by users whose queries are executed simultaneously. Considering the server complex of the BigData systems data center, which has a complex architecture with each link being a cluster of servers, it becomes possible to use this particular model for research purposes.

In the server complex model, the servicing object is the server cluster, and the queries are the user requests. Queries for servicing are received in the first link of web servers with the  $\lambda$  intensity. After processing the query by the link of the web server, the request passes with  $p_{12}$  probability to the second link of the server cluster with  $(1-p_{12})$  probability, the query leaves the system – the user is sent a response. According to the model, the user's query can pass

development [10-11]. Big data significantly change the approach to doing business at the operational level [12]. The idea of the innovative power of big data is not limited to technology companies; Sankaran K. and Ahmed M. see them as a new tool to improve competitiveness, regardless of industry

and geography [13]. The cumulative effect of big data methods and technologies implementation by companies leads to transformational changes [14-16]. Big data increase the productivity of companies and improve the functioning of the public sector [17]. Researchers note that the active use of big data completely satisfies the commercial needs for strategic planning. Walker R. shows that working with big data inevitably leads the company into the field of innovation [18].

Despite the fact that such projects still involve a number of difficulties, it seems that the involvement of large companies is growing: a deeper understanding of the scale and points of big data value creation [19]; focusing on practical application and business results [20]; more serious intentions at the budget and specialists involvement levels [21]; clear understanding of the big data importance [22].

Big data is very useful for attracting new knowledge in modern business [23]. Hu F. assumes that the process of implementing big data will be simple until faced with the problems that begin with security and budget issues and end with relevant specialists or the lack of such in long-term customer service and the creation of internal support, as well as achieving the desired results [24]. The information security management system for outsourcing BigData systems should ensure the reliability of the functioning of information systems [25]. It is generally accepted that technologies for supporting distributed computing environments, including big data, were developed without taking the strict requirements for ensuring information security for them into account. Therefore, this issue is particularly relevant, but still is far from full resolution.

Obviously, over time the companies are increasingly moving to new technologies that extract more heterogeneous data into account than ever before. As a result, they receive a much more complex environment: architectures and analysis systems are constantly in operation mode; big data sets are continuously collected; big data create "more noise" around important signals.

When solving such time-consuming from the computational point of view tasks by classical methods, the computation time can reach critical values [26]. New methods and approaches for

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through all the links of the system. Knowing the probabilities of request transitions between the nodes, you can determine the intensity of the request for each  $\lambda_i$  link and the average response time for the request is the time elapsed from the time the query was received by the system until it left the system, that is, the total time of the query passing through all links of the system:

$$t_{av} = \sum_{i=1}^{n} \frac{\lambda_i}{\lambda} \left( \frac{t_i}{N_i - \rho_i} \right)$$
(1)

where  $t_i$  is the processing time of the query by one cluster server *i*;  $\rho_i$  is the nominal load of the cluster;  $N_i$  is the number of servers in the *i* cluster.

In the server complex model, taking into account query classes for simulation of the calculation process, a virtual server with an infinite number of parallel independent service channels is introduced, which characterizes the problem solving time for the user. This allows reflecting the independence of time for thinking from the time of processing the query in the model.

Also, let k = 1,...K of query classes, G of different types of sessions, and g = 1,...,G of resources.

Each session type corresponds to one resource. Just as in the server complex model without query classes, suppose that user sessions of type g enter the system with the intensity  $l_g$  and begin with a query of class k, where g = 1, ..., G. After executing the class k query, users with the g session type spend the random time  $t_g$  on thinking. After that, they either return to the system with a query of class k 'with  $p'_{kk'}$  probability, or exit the system, completing the session, with  $1 - \sum_{k'=1}^{K} p_{kk'}^g$  probability. Suppose that the matrix of  $K \times K P^g = \left[ p_{kk'}^g \right]$  dimension is the matrix of the

 $K \times K P^g = \lfloor p_{kk}^g \rfloor$  dimension is the matrix of the probabilities of user transitions over the resources of the data center. This matrix determines the sequence of queries to the queuing network within the g user session and reflects the relationship between the queries of k and k' class from that user.

Let  $\Lambda^{g_{k}}$  denote the intensity of the arrival of class *k* queries from the *g* session, which is equal to:

$$\Lambda_k^g = \sum_{k=1}^K \Lambda_k^g p_{kk}^g + l_g, g = \overline{1, G} \qquad (2)$$

The total intensity of class k queries for all queries will be:

$$\lambda^k = \sum_{g=1}^G \Lambda_k^g \tag{3}$$

Queries of *k* multi-factor system for a single visit can be different clusters. Probabilities can be identified into cells of clusters. The response time to the  $k - t_{av}^{k}$  class query is the time elapsed from the moment the query was received by the system until the moment it exits the system and represents the total time for the query to pass through all links

$$t_{av}^{k} = \sum_{i=1}^{n} \frac{\lambda_{i}^{k}}{\lambda^{k}} \frac{t_{i}^{k}}{N_{i} - \rho_{i}}$$

$$\tag{4}$$

where *n* is the number of clusters of the server complex; *i* – the number of servers in cluster;  $\rho_i$  – nominal load of the cluster *i*;  $t_i^k$  – the average response time for a *k* class query by the cluster server.

The obtained calculations are the basis for setting the optimization tasks of the server complex of the data center information network. When optimizing the server complex of the data center, restrictions are imposed on the values of quality indicators.

# 3.2. Estimating The Cost Of Creating A Cluster Network

To date, one of the most well-known methods of cost accounting in the IT industry is the method based on the total cost of ownership by determining the costs of information systems and computing systems, which are calculated at all stages of their project life cycle taking the influencing uncertainty into account. The application of the theory of cycles in the process of outsourcing is very important for understanding market conditions and extrapolating forecasting trends in the future. Part of the likely losses in case of bankruptcy of the outsourcer can be connected with the choice of an unfavorable moment for making a decision on the implementation of the project, the question lies largely in the field of studying the survival of the company. One of the options for calculating costs is based on their division into capital and operational ones:

$$S_{TCO} = CapEX + OpEX \times T$$
(5)

where CapEx (Capital Expenditures) – capital costs; OpEx (Operational Expenditures) – cost of business transactions, which are attributed to operating costs for the maintenance of assets. <u>15<sup>th</sup> November 2017. Vol.95. No 21</u> © 2005 – ongoing JATIT & LLS

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Considering the foregoing, the main optimization criteria are the maximum performance of processing requests and the minimum operational costs for the data center server complex.

Thus, for quality requirements without dividing the queries by classes, where a limit is set for the average response time, the statement of the problem looks like this:

$$max_{(N)}C(N_i) = \sum_{i=1}^{n} \frac{N_i}{t_i}$$

$$nin_{(N)}OpEx(N_i) = \sum_{i=1}^{n}OpEx \times N_i$$
(6)

under the following restrictions

ł

$$\sum_{i=1}^{n} \frac{\lambda_{i}}{\lambda} \frac{t_{i}}{N_{i} - \rho_{i}} \leq t^{opt}$$

$$\rho_{i} \leq N_{i} \leq N_{i}^{max}$$

$$(7)$$

where *n* is the number of clusters in the data center;  $N_i$  – the number of servers in the cluster; *C* – the criteria of data center performance; *OpEx* – operational costs of the data center server complex; *OpEx<sub>i</sub>* – operational costs per the cluster server *i*;  $\lambda$  – the intensity of the queries to the system;  $\lambda_i$  – the intensity of queries to the *i* cluster;  $\rho_i$  – nominal load of the *i* cluster with one server at  $\lambda_i$  load;  $N_i^{max}$  – the maximum number of servers in the *i* cluster;  $t_i$  – the average query processing time by the weakly loaded *i* cluster server;  $t^{opt}$  is the optimal average response time.

For quality requirements with separation of requests into classes with a restriction on the average response time:

$$min_{(N)}OpEx(N) = \sum_{i=1}^{n}OpEx_{i} \times N_{i}$$

$$max_{(N)}C(N) = \sum_{i=1}^{n}\frac{N_{i}}{\frac{1}{K}\sum_{j=1}^{K}t_{i}^{j}}$$
(8)

under the following restrictions

$$\sum_{i=1}^{n} \frac{\lambda_{i}^{j}}{\lambda^{j}} \frac{t_{i}^{j}}{N_{i} - \rho_{i}} \leq T^{j}, \ j = \overline{1, K}$$

$$\rho_{i} < N_{i} \leq N_{i}^{max}$$
(9)

where *n* is the number of clusters in the data center;  $N_i$  – the number of servers in the cluster; *C* – the criteria of data center performance; *OpEx* – operational costs of the data center server complex;  $OpEx_i$  – operational costs per the cluster server i;  $\lambda^j$ – the intensity of the receipt of class j requests into the system;  $\lambda_i^j$  – the intensity of the receipt of class j requests in the cluster i;  $N_i^{max}$  – the maximum possible number of servers in the cluster i;  $t_i^j$  – average processing time of the j query by a weakly loaded cluster server;  $T^j$  – restriction on the average response time for a query of j class;  $N_i^{max}$  – the maximum possible number of servers in the i cluster.

The procedure for designing the data center server complex of the information network not taking query classes into account consists of a number of steps: 1) the average time for processing the query by the server in each cluster at low load values is determined; 2) the intensity of the queries to each cluster of servers  $\lambda_i$  is determined; 3) the maximum allowed average response time for a query is determined; 4) the weighting coefficients of performance criteria and operational costs  $\mu = {\mu_1, \mu_2}$  are set, after which a system is formed using formulas of the proposed method.

From the above list of IT outsourcing areas of application, we will list the components by which we will further evaluate the effectiveness of IT outsourcing: costs, risks and benefits.

Own IT system maintenance cost is provided by the following:

$$C_{IS}(t) = C_{BES}(t) + \left[C_{R}(t) \times P_{R}(t) + C_{MS}(t)\right] + C_{NET}(t) + C_{DSW}(t) + C_{E}(t) + A(t) + C_{RS}(t) + (10) + S_{PR}(t) + C_{AD}(t) + C_{TR}(t)$$

where  $C_{BES}(t)$  is the cost of purchasing hardware and software;  $C_{NET}(t)$  – expenses for the development and creation of computer networks;  $C_R(t)$  – IT system hardware repair expenses;  $P_R(t)$ – repair necessity occurrence probability;  $C_{MS}(t)$  – expenses for material and technical support;  $C_{DSW}(t)$  – own software development cost;  $C_E(t)$ – IT system operation resources cost; A(t) – depreciation;  $C_{RS}(t)$  – costs of programs updates;  $S_{PR}(t)$  – salaries of IT system support staff;  $C_{AD}(t)$ – administrative and commercial expenses;  $C_{TR}(t)$ – other transaction costs; t – the time point at which expenses are recorded. © 2005 – ongoing JATIT & LLS

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We define the fuzziness of variables in the formula by default.

Costs for IT outsourcing are set by the function:

$$C_{ITO}(t) = C_{CT}(t) + C_{MI}(t) + C_{OS}(t) \quad (11)$$

where  $C_{CT}(t)$  – the transaction costs of choosing an outsourcer and executing the contract;  $C_{MI}(t)$  – the cost of monitoring the provision of services by the outsourcer;  $C_{OS}(t)$  – cost of outsourcer services; t – the time point at which IT outsourcing costs are recorded.

The theory of sensitivity is usually used to assess risks in economic and mathematical models. Possible losses will be calculated by the formula:

$$WO(t) = W_{QO}(t) + W_B(t) + W_S(t) + W_O(t) + W_O(t) + W_{QP}(t)$$
(12)

where  $W_{QO}(t)$  – losses from substandard outsourcer services;  $W_B(t)$  – losses from the bankruptcy of the outsourcer;  $W_S(t)$  – loss from violation of information security by the outsourcer;  $W_O(t)$  – losses from the outsourcer's opportunism;  $W_{QP}(t)$ – losses from the decline in the skills of own workers; t – the time point at which losses are recorded.

Annual maintenance costs per/one server -  $C_{PC}^1$ :

$$C_{PC}^{1} = \frac{S_{PR} + (C_{L} + C_{H} + C_{PR}) \times \frac{N_{WKPR}}{N_{WK}} + C_{R} + C_{E} + A_{E}}{N_{PC} + N_{SR}}$$
(13)

Annual maintenance costs for one program -  $C_{SW}^1$ :

$$C_{SW}^{1} = \frac{S_{PS} + (C_{L} + C_{H} + C_{PR}) \times \frac{N_{WKPS} + N_{WKPA}}{N_{WK}} + C_{RS} + C_{TS} + A_{SW}}{N_{SW}}$$
(14)

where  $S_{PR}$  – the cost of personnel (engineers and technicians);  $S_{PS}$  – staff costs (programmers); ( $C_L$  +  $C_H$  +  $C_{PR}$ ) – other personnel costs (training, recruiting, health insurance);  $C_R$  – spare parts costs;  $C_E$  – the cost of electricity;  $A_E$  – depreciation;  $N_{WKPR}$  – personnel (engineers and technicians);  $N_{WK}$  – total number of project employees;  $N_{PS}$  – computers;  $N_{SR}$  – servers;  $C_{RS}$  – the cost of updating programs;  $C_{TS}$ 

– the cost of setting up programs;  $A_{SW}$  – software depreciation;  $N_{WKPS}$  – total programmers;  $N_{WKPA}$  – total system administrators;  $N_{SW}$  – number of programs.

Thus, if you transfer part of the information service functions to IT outsourcing, then the corresponding terms should be attributed to savings. The cost of IT outsourcing services, combined with the amount of possible losses, determines the total outsourcing costs.

#### 4. RESULTS AND DISCUSSION

Consider a typical project of the BigData information system to be implemented in Russia. The initial data for carrying out the simulation are presented in Tables 1 and 2. We calculate the unit costs for the operation of the IT system elements.

Table 1: BigData information system standard project indicators

Indicator	Symbol	Unit	Value
Quantity of personal	Npc	pcs	60
computers			
Quantity of servers	Nsr	pcs	6
Quantity of programs	Npr	pcs	197
Quantity of IT service	Nwk	people	18
employees			

The cost of the BigData information system is calculated on the basis of the current costs of the data center, which can be attributed to the operating costs of the current period. Operating costs can be calculated as direct costs.

Table 2: Expenses for the BigData information system, year/thousand rubles

Costs	Symbol	Value
Hardware costs:	•	1020.20
Spare parts	CR	130.50
Depreciation	Ae	360.40
Operation resources	CE	520.30
Software costsЖ:		700.65
Updating	Crs	350.60
Adjustment	Cts	190.20
Depreciation	Asw	150.85
Employees cost	Spr	1226.60
Administrative and	C <sub>AD</sub>	560.30
commercial expenses		
Other transaction costs	CTR	240.60
Total	CIS	3748.35

In order to implement new subsystems to the IT system, it is necessary to purchase equipment

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and software. In general, according to the data of Table 1 and 2, and the provided above calculations of unit costs for the operation of new equipment and software, approximately 3748.35 thousand rubles per year are required. Thus, for 5 years of project implementation it will take up to 19 million rubles.

Consider the option of transferring some of the IT functions to IT outsourcing.

Table 3: Evaluation of released funds and poss	ible
outsourcing costs of BigData information systemation	em

Function	Released funds, in thousand rubles	Outsourcing costs, in thousand rubles	Δ, in thousand rubles
Maintenance of	100	15	85
computers and	105	20	85
servers	115	25	90
Maintenance of	230	40	190
programs	245	50	195
programs	255	60	195
Software		120	120
development		150	150
development		180	180
Computer		20	20
network		25	25
development		30	30
Rent of		120	120
software		150	150
boitmare		180	180
Costs of contracting		5	5
		7	7
		10	10
Outsourcer control		20	20
		25	25
		35	35
Other costs		105	105
		135	135
		165	165
	330	445	-115
Total	350	562	-212
	370	685	-315

Table 3 shows the evaluation of funds released by the transfer of maintenance of computers and servers as well as program maintenance for IT outsourcing. Estimates for IT outsourcing expenses are also provided. In Tables 3 and 4, the data are presented as fuzzy triangular numbers, where the second number determines the mode, and the first and third numbers determine the left and right boundaries of the set respectively.

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Losses element	Option	Low level	Mediu m level	High level	Variable estimate
WQ <sub>O(t)</sub>	А	150	200	250	200
	В	200	250	300	250
	С	250	300	350	300
WQ <sub>O(t</sub> )	А	300	400	500	500
	В	400	500	600	600
	С	500	600	700	700
WQ <sub>O(t)</sub>	А	100	150	200	100
	В	150	200	250	150
	С	200	250	300	200
WQ <sub>O(t)</sub>	Α	150	200	250	150
	В	200	250	300	200
	С	250	300	350	250
WQ <sub>O(t)</sub>	Α	50	100	150	100
	В	100	150	200	150
	С	150	200	250	200
Total cost (whole project)				1050	
					1350
					1650

The results show that the usage of IT outsourcing generates the costs of the economic facility of approximately 350 thousand rubles per year and 1.65 million rubles for 5 years of the IT development project, respectively. Net saving will amount to 1.2 to 1.6 million rubles for the whole project, and the annual savings for the foregoing usage of IT outsourcing for maintenance of computers and servers as well as debugging programs will amount to approximately 230 thousand rubles. Thus, the usage of IT outsourcing provides cost savings and is appropriate.

The optimization of the network server complex allows reducing the number of involved servers of the complex under varying load. Implementation of the developed procedures for optimizing the server complex allows reducing operational costs by 6-15%, which increases the efficiency of the information network.

#### 5. CONCLUSION

The research on companies' performance indicates a close correlation between the development of outsourcing and the level of competitiveness. The analysis showed that the usage of BigData IT outsourcing systems allows reducing operating costs by 6-15%. Big data are of considerable value to users. Companies that successfully implement big data in practice do that in order to improve their business results.

The development of a methodology for comparative design and optimization costs

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evaluation of such systems through data processing services IT outsourcing has become an important result of the current work. This makes it possible to determine the complexity of the implementation of each particular computing task considering the cluster size. It is revealed that the assignment of the task to the BigData field is established not only by the amount of data processed, but also by the effectiveness of the applied algorithms for designing the organizational structure of the information system. The developed design model reflects the features of the multi-level cluster structure functioning during BigData queries processing.

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